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NATIONAL SECURITY AGENCY
FORT GEORGE G. MEADE, MARYLAND 20755-6000

Serial: Q1-2033-88
9 March 1988

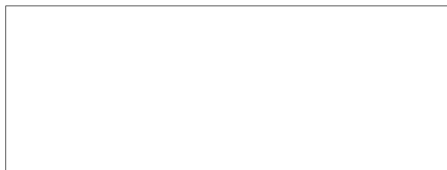
**MEMORANDUM FOR THE MEMBERS, EXECUTIVE STEERING
GROUP FOR STRATEGIC INFOSEC PLANNING**

SUBJECT: Summary of Second Meeting - 3 March 1988

1. A summary of the 3 March 1988 meeting of the Executive Steering Group is enclosed. I appreciate your participation.

2. Our next meeting, tentatively planned for early May, will consider the actions currently in the Joint Working Group.

STAT



Chairman
Executive Steering Group
for
Strategic INFOSEC Planning

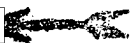
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Meeting Summary

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Steering Group Members

STAT ASD(C3I), Ms. D. Fountaine
JCS, MGen J. Hyde
CIA, [REDACTED] 
FBI, Mr. W. Bayse
CMC, COL W. Lazar
NBS, Dr. D. Branstad
STAT GSA, Mr. J. Stairs
NSA/S, [REDACTED]
DOE, Mr. D. Rowland
NCS, COL C. Gordon
Commerce, Mr. T. Zetty
Treasury, Mr. J. Ferris
STAT DIS, Mr. J. Leonard
NSA, [REDACTED]

9 March 1988

SUMMARY OF SECOND MEETING OF
EXECUTIVE STEERING GROUP FOR STRATEGIC INFOSEC PLANNING

1. The second meeting of the Executive Steering Group for Strategic INFOSEC Planning was convened at 0930 hours, 3 March 1988, at NSA, by the Chairman, [REDACTED] Director of Plans, NSA. The membership and attendees are as noted below:

Members:

[REDACTED]

Support Staff in attendance included:

[REDACTED]

2. The Chairman opened the meeting with the introduction of several new members to the steering group and others who were serving in alternate roles, and then moved quickly to the first item on the agenda.

3. ISSUES FOR DISCUSSION

The Chairman noted that there were two issues to be resolved, both of which had surfaced at the Joint Working Group meeting on 21 January 1988. They include (1)

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a recommendation by GSA that the Joint Working Group be co-chaired by NSA and a civil agency representative; and (2) the expressed concern over possible duplication of efforts in national INFOSEC planning. The consensus of the working group membership suggests that NBS should assume a more active role in the development of the National Information Systems Security Plan (NISSP) if we intend to address the protection of unclassified (sensitive) as well as classified information. The bottom line was that NBS should co-chair with NSA.

a. Co-Chair Issue - In response to this issue, the Chairman referred to the NBS steering group representative for comment, and he explained the NBS position. Despite the new Public Law 100-235--The Computer Security Act of 1987--which increased significantly the responsibilities of the NBS in computer security, they have to date received no additional funding or manpower resources. As a result, while they would like to participate as co-chair, NBS has determined that they do not have sufficient manpower with the requisite skills and clearances to support this community planning effort at this time. The NBS representative agreed to assist in the effort from a steering group perspective, but could offer no-one on the working group for the time being. Appreciation of the NBS critical manpower situation and GSA's willingness to assume co-chairmanship led to a proposal that GSA would co-chair with NSA at least for the short-term; with the understanding that NBS could assume the co-chair in the future if they successfully obtain additional manpower resources.

b. Duplication of Effort Issue - The FBI representative, as the discussion leader for this issue, provided some background on planning efforts within the two Subcommittees of the NTISSC. The Joint Resources and Analysis Working Group, recently renamed the Joint Planning Group, has three primary responsibilities to the Subcommittees:

(1) "Coordinate the development of the annual assessment process;

(2) "Develop and implement a process for determining the priority of the recommendations in the annual assessment; and

(3) "Recommend long-range planning goals and objectives for the STS and the SAISS."

It was concluded that the effort of the Joint Planning Group is, for the most part, short-term in nature, with emphasis on matching the available funding resources to the assessment needs in a prioritized fashion. While the long-term effort is advisory in nature, the need for strategic planning has long been recognized by both Subcommittees. The need to maintain cognizance of the actions of the Joint Planning Group was acknowledged, however; and, at the Chairman's request, the DDI representative agreed to keep the steering group informed, as appropriate, both to ensure non-duplication of effort, and the necessary linkage between our respective efforts.

4. DISCUSSION HIGHLIGHTS

The Chairman called for general comments or questions with the following results:

a. NBS suggested a need to decide on the format or composition in terms of differentiating between the classified and unclassified sections of the plan. Discussions involved the obvious differences in classification and how these and other differences will be treated. The consensus was that we should pursue a common approach--with a common set of standards--in short, a joint plan with two emphases. This led to a serious discussion on who finally approves and signs the plan. The NBS representative wanted the record to show that "NBS reserves the right to coordinate, approve, and promulgate that portion of the plan that deals with the protection of unclassified/sensitive information." The Chairman noted that the plan could be promulgated jointly by the Director, NBS and the Director, NSA.

b. The CIA representative questioned the need for one of the fourteen goals discussed at the previous meeting. It was Goal #11--Establish a National Technical Security Engineering Center to develop technical surveillance countermeasures. The goal was drawn from a recommendation in the NTISSC's Third Annual Assessment Report. CIA, however, believes the creation of a Center would be redundant and, therefore, should not be considered. The Joint Working Group, who will be considering the reorganized Goals and Objectives shortly, will be advised of the CIA concern.

c. The issue of national funding was also surfaced by the CIA representative. National funding is universally recognized as a very controversial issue in the community; numerous efforts to achieve it in the past have been futile.

CIA believes that the inclusion of national funding in the plan, with its past history, will undoubtedly slow the process of plan coordination with no beneficial results. The Joint Working Group will be advised accordingly.

5. STATUS OF ACTIONS

The Executive reviewed with the steering group membership the status of actions currently pending in the Joint Working Group. Team #1 has completed work on the following: (1) Reorganization of the original Goals and Objectives; (2) Development of a revised Charter; and (3) Development of Terms of Reference (TOR) for plan development. Following working group consensus on these documents, which is expected at the next meeting scheduled for 7 April, they will be forwarded to the steering group for consideration.

6. The Chairman closed the meeting by suggesting a third meeting in May to consider the results of working group actions. The meeting adjourned at 1110 hours.